# Sava Re Group

1-9/2014 Results

November 2014



# **AGENDA**

- 1. General overview of 1-9 2014 results
- 2. Results and ratios by segment
- 3. Financial investment performance and portfolio structure
- 4. ZM results



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#### **SAVA RE GROUP – HIGHLIGHTS**

- Zavarovalnica Maribor included in the consolidation for full period of 1–9/2014 (in 2013 from May 2013 onwards).
- Premium volume of Group exceeded quarterly plan;
- Group result 111% of full-year plan
- S&P "BBB+" rating with stable outlook affirmed as well as
   A.M. Best rating of "A-" with a stable outlook
- Growth trend and improved performance of Group life companies (ZM life strongest weighting in profit).
- Net profit of Sava Reinsurance Company 133 % of full year target (basis for 2015 dividend).
- February weather loss impact estimated at € 6 million.

GPW 83% of plan

Net profit 111 % of plan

ROE ann. 12,9 %

Solvency ratio 196 %

Share price +83 %



#### **MEETING SAVA RE GROUP STRATEGIC GUIDELINES**

# Slovenian insurance operations VALUE OPTIMISATION

Reinsurance operations PROFITABLE GROWTH

Operations outside Slovenia GROWTH AND COST OPTIMISATION

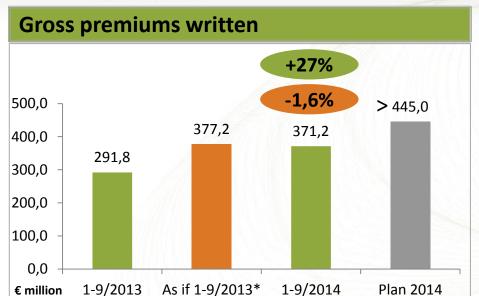
- Synergetic effects
   (cost reductions, UW
   results improvement)
   already can be seen
- Optimased investment portfolio of ZM
- Life segment performing well

- Slowly entering new markets with purpose of diversification
   Lat America 0,7m ie 8 new markets,
   Africa 1,7m ie 6 new markets;
   Asia 3,5m ie 7 new markets
- Improved results of Non group business due to past portfolio cleaning

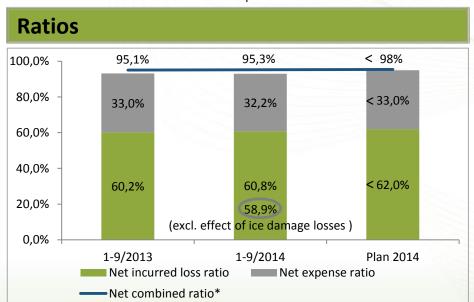
- Decreasing Cost ratios
- Non life markets under premium pressure
- High Growth of Life premium and improvement in results

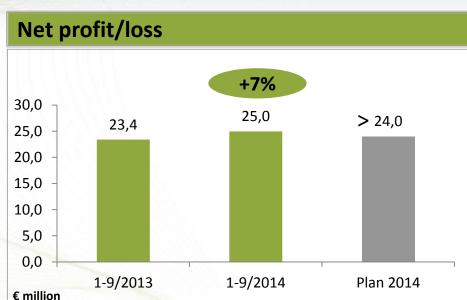


#### SAVA RE GROUP - KPI IN LINE WITH PLANS

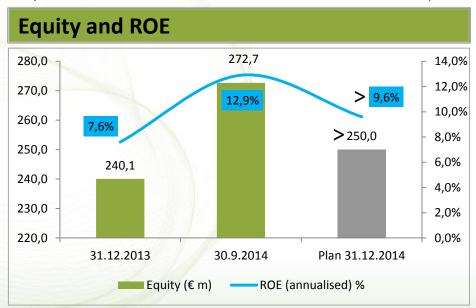


<sup>\*</sup>If Zavarovalnica Maribor consolidated all period.





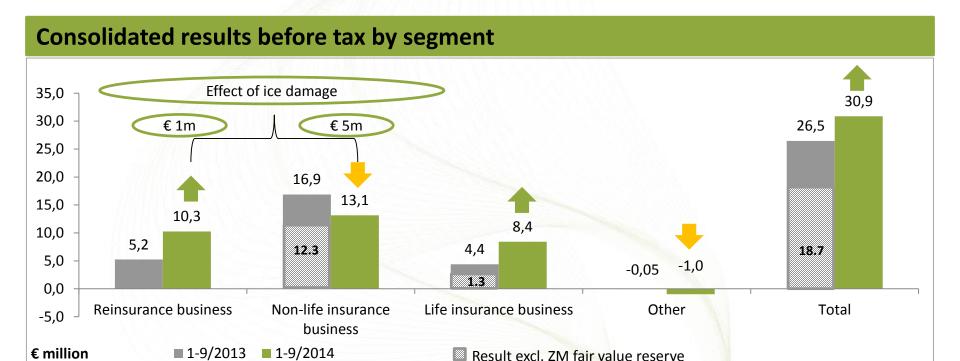
1-9/2013 include the effect of revalutation of ZM share in the amount of € 7,7m.



<sup>\*</sup>Net combined ratio (total exspenses/total income, excluding investment income/expenses; it is not the sum of the two ratios)

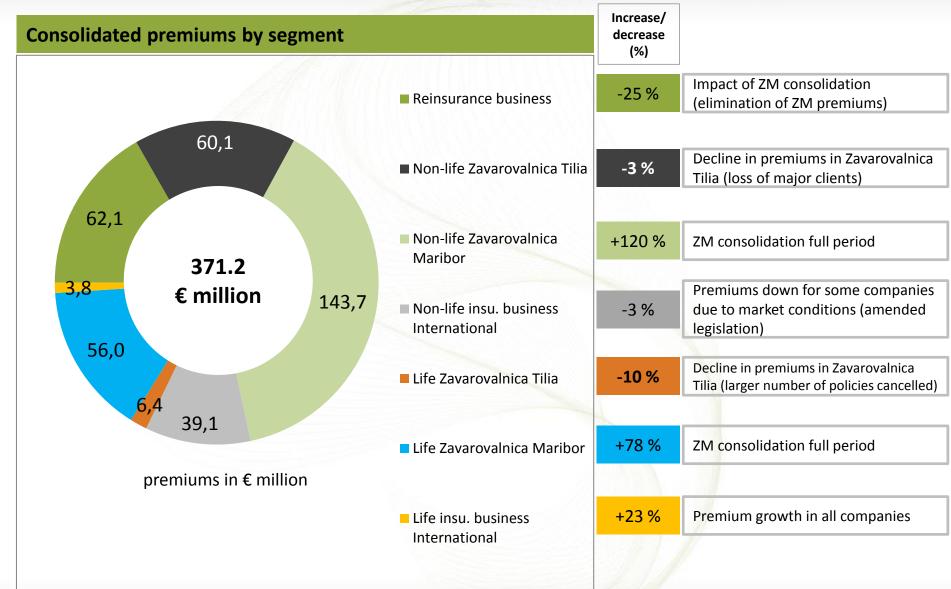


# **SAVA RE GROUP – STRUCTURE OF RESULTS**



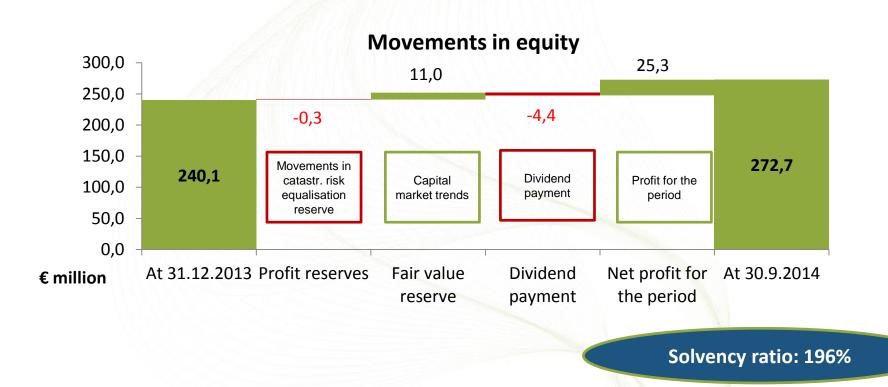


# **SAVA RE GROUP – PREMIUM DEVELOPMENTS BY PARTS**





# **SAVA RE GROUP – EQUITY MOVEMENT**



Dividend payment: 0,26 EUR/share; record dividend date 3.7.2014

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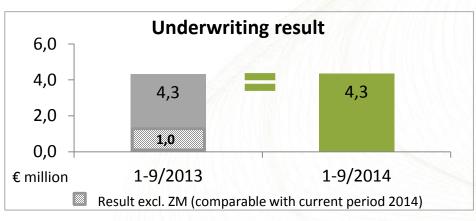


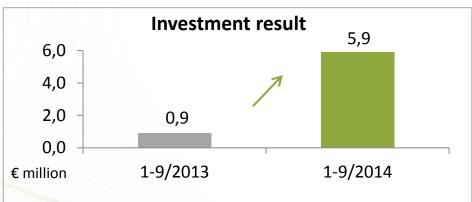


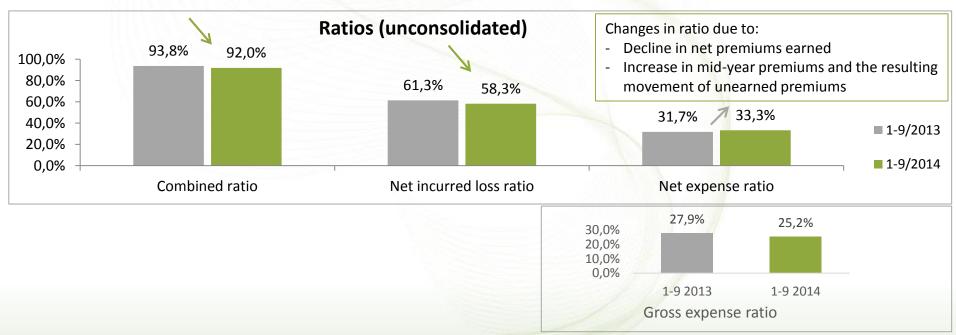
#### **RESULTS BY BUSINESS SEGMENT – REINSURANCE**



# GPW 3Q 2014: € 62m







Underwriting result and investment result shown based on consolidated data after allocation of effects of reinsurance business to operating segments.

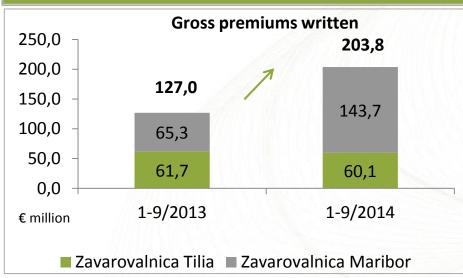


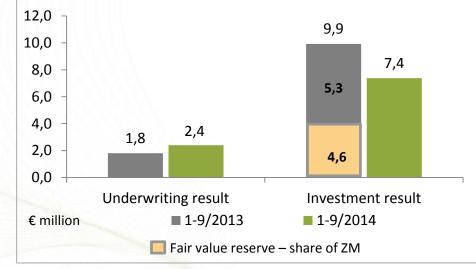
# **RESULTS BY BUSINESS SEGMENT – NON-LIFE / SLOVENIA**

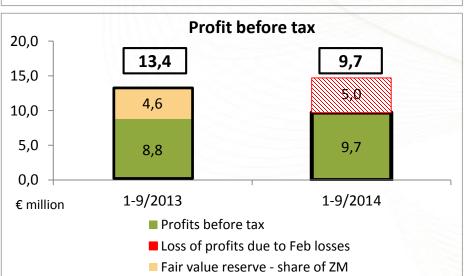


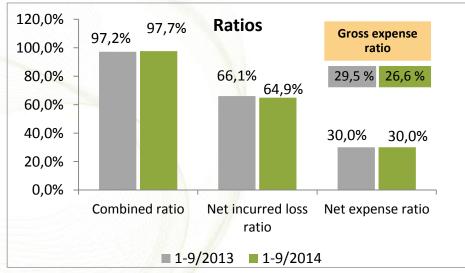
# GPW 3Q 2014: € 204m

#### ZM 60 % of total NL GPW









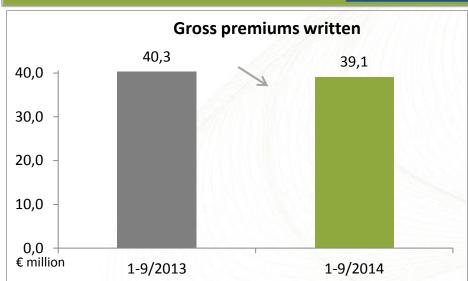
<sup>\*</sup>The expense ratio does not include the effect of amortisation of intangible assets (transfer of ZM CP) in the amount of € 1.9m.

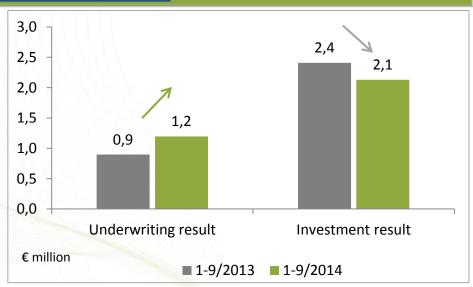


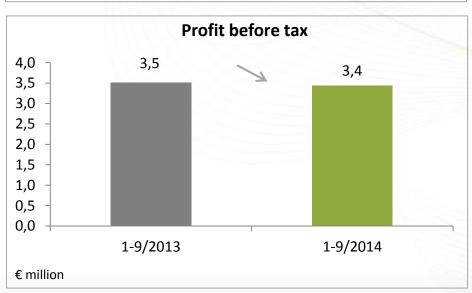
# **RESULTS BY BUSINESS SEGMENT – NON-LIFE / INTERN.**

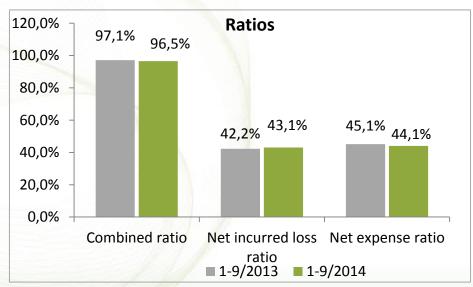
#### Non-Life International

# GPW 3Q 2014: € 39m









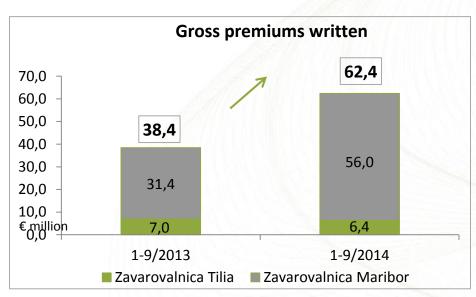


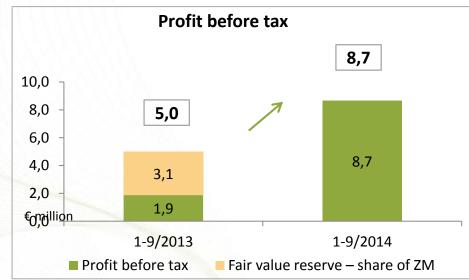
# **RESULTS BY BUSINESS SEGMENT – LIFE / SLOVENIA**

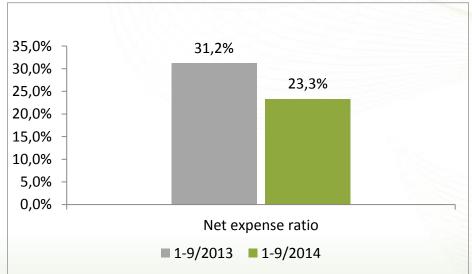
Life Slovenia

GPW 3Q 2014: €62m

ZM 85% of total life GPW







#### Improved performance due to:

- ZM consolidation for the full period 1-9/2014
- Improved net investment income
- Movement in expenses

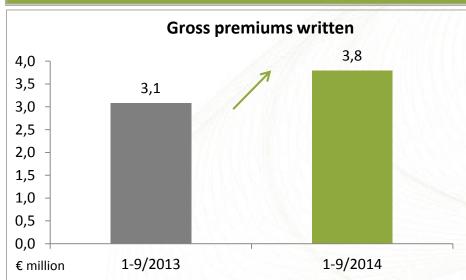
Shown are consolidated data after allocation of the effects of reinsurance to business segments.



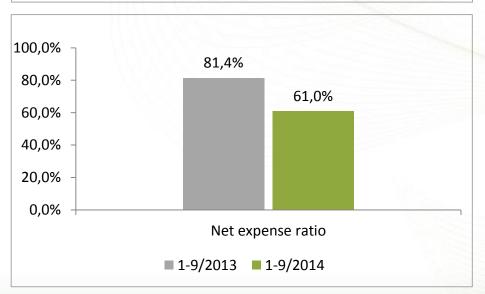
# **RESULTS BY BUSINESS SEGMENT – LIFE / INTERN.**

#### Life International

# GPW 3Q 2014: €3,8m







Improved results as "greenfields" approach the break-even point – it takes some years to build a portfolio large enough to cover fixed costs.

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ncial investments	(in m €)	
931,1	31.12.2013	
36,0	change	
967,1	30.9.2014	
stment portfolio*		
943,0	31.12.2013	
38,3	change	
981,3	30.9.2014	

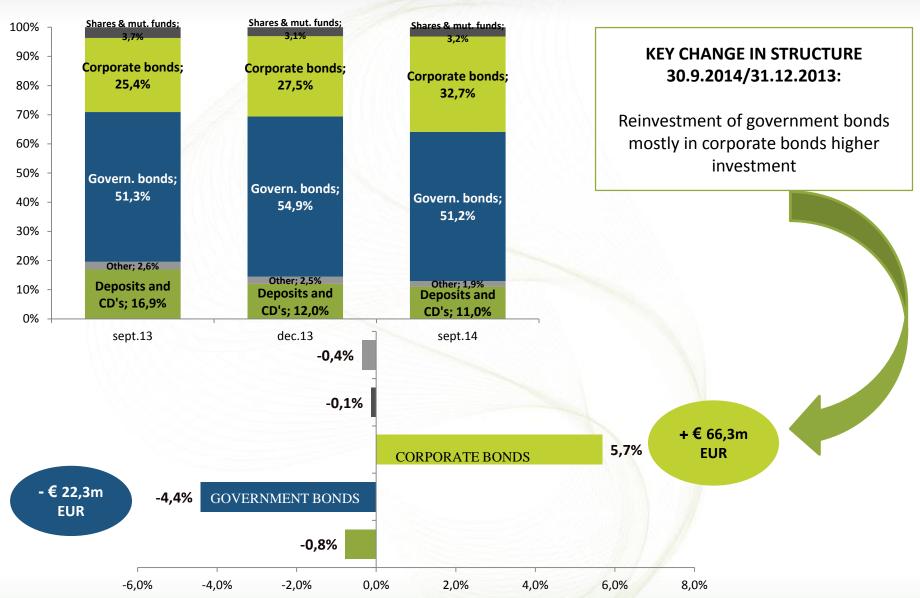
#### **KEY FACTORS INVESTMENT OF PORTFOLIO CHANGE:**

- + cash flow from core business (€ 40,2m EUR)
- + positive change in valuation of investments due to rise in prices and exchange differences (€13,0m EUR)
- payment of finacial obligation (subordinated debt € 8,0m EUR, credit € 5,0m EUR) and payment of dividends € 4,4 m EUR

<sup>\*</sup> Includes financial investments, financial investments in associates, investment property, cash and cash equivalents.



#### **INVESTMENT STRUCTURE**

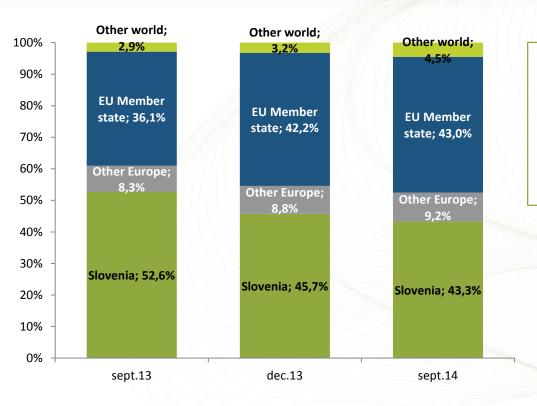


<sup>\*</sup>Investments without Investments for the benefit of life insurance policyholders who bear the investment risk.

Category Other financial investments includes financial investments in associates, loans granted, deposits with cedants, investment property, cash and cash equivalents and other fin. investments.



## **STRUCTURE BY REGION**



#### **KEY CHANGE IN STRUCTURE:**

Decrease in exposure to investment issued in Slovenia according to one year ago (-€ 71,8 m) and according to the end of year 2013 (-€7,1 m), reinvestment in corporate bonds of other EU Member

(v EUR)	30.09.2013	31.12.2013	30.09.2014	Razlika 30.9.14/31.12.13	Razlika 30.9.14/30.9.13
Skupaj Slovenija	490.556.321	425.898.982	418.786.434	<b>↓</b> -7.112.547	<del>-71.769.886</del>
% Slovenije v nal. portfelju	51,9%	45,2%	43,4%	-1,8%	-8,5%

<sup>\*</sup> Investments without financial investments in affiliates and investments for the benefit of life insurance policyholders who bear the investment risk.

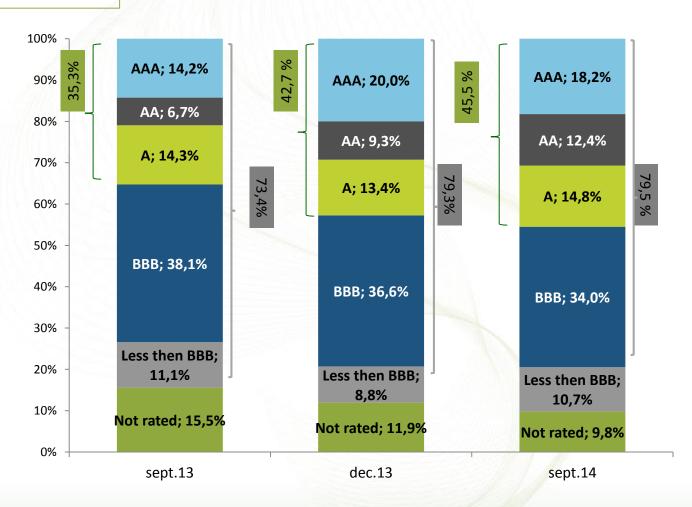




change 30.9.2014/31.12.2013



+2,8 percentage points in rating class A-



<sup>\*</sup> Includes bonds, deposits and deposits with cedants



#### **NET INVESTMENT INCOME AND RETURN**

Return of finacial assets of Sava Re Group 1-9/2014 € 26,3 m EUR.

	*1-9/2013	1-9/2014
Net investment portfolio income in € m	21,1	26,3
Total inv. portfolio return in %	4,2%	3,7%

<sup>\*</sup>Net investment income/return in 1-9/2013 incluedes net investment income/return of Zavarovalnica Maribor for 1. 5. 2013 - 30. 9. 2013 and one-time effect of revaluation of Zavarovalnica Maribor from capital method to market valuation in amount of €7,7 m

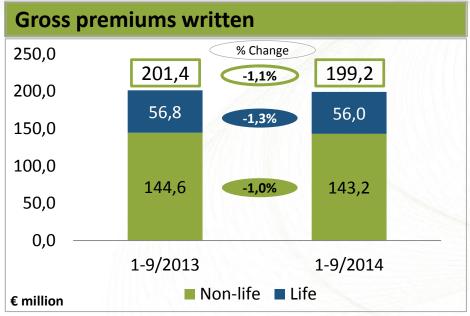
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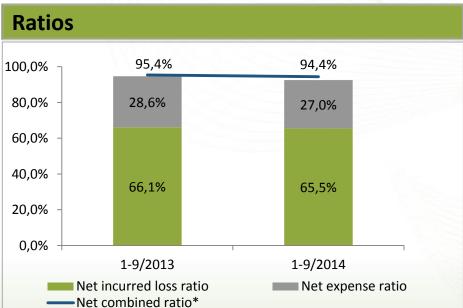


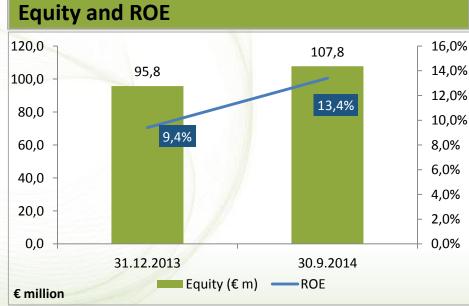
## **ZM – IMPROVEMENT IN KPI**

€ million



#### **Net profit/loss** % Change 9,0 13,6 15,0 +51% 10,0 8,4 +147% 3,4 5,0 5,6 5,2 **-7%** 0,0 1-9/2013 1-9/2014 ■ Non life Life





<sup>\*</sup>Net combined ratio (total exspenses/total income, excluding investment income/expenses; it is not the sum of the two ratios)



# THANK YOU FOR YOUR ATTENTION!



# **Appendix**



# **APPENDIX**

- Group profile & historic development
- Market overview & position of Group Companies
- BS and P&L 30.9.2014
- Financial Investment portfolio additional information
- Share & Shareholder information



#### **SAVA RE GROUP PROFILE**

## **Overview**

- 2nd largest insurance group in the region
- Reinsurance business worldwide
- Insurance business in 6 insurance markets of Western Balkans
- Gross Premium Written 2013\*: € 472m
- Rating: S&P BBB+ (Jul 2014)

AM Best A- (Oct 2014)

Ljubljana stock exchange – prime market (POSR)

Sava Re Group	2010	2011	2012	2013	1-9/2014
Gross Premium Written (€ million)	259,1	258,4	270,8	386,7	371,2
Net Combined Ratio	102,5%	98,3%	98,7%	94,2%	95,3%
Net Incurred Loss Ratio	61,1%	58,1%	61,6%	58,9%	60,8%
Net Cost Ratio	35,7%	36,2%	34,6%	33,6%	32,2%
Investment Return	3,6%	1,8%	3,9%	1,0%	3,8%
Profit after tax (€ million)	5,5	4,1	11,8	15,6	25,0
Equity (€ million)	154,7	148,1	171,4	240,1	272,7
Total Assets (€ million)	578,4	582,0	640,6	1.378,3	1.472,2
ROE	3,5%	2,7%	7,4%	7,6%	**12,9%
Number of employees	1.580	1.530	1.534	2.411	2.415



\*calculated on pro forma 2013 numbers as if ZM was consolidated from 1.1.2013

\*\*annualised ROE



# **2013, A YEAR OF TRANSFORMATION**

- > € 55m capital increase completed (€93m in the book; 69% oversubscribed)
- > 100 % of ZM acquired

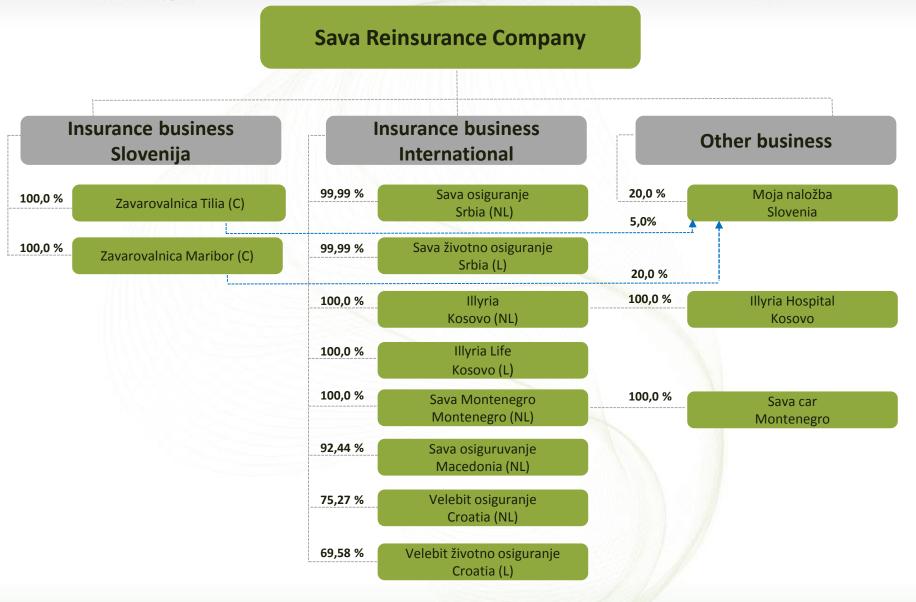
We became the second largest insurance group in the region, with a 17 % market share in Slovenia.



% calculated on pro forma 2013 numbers as if ZM was consolidated from 1.1.2013



#### **SAVA RE GROUP STRUCTURE** at 31 Dec 2013





# **SAVA RE GROUP - DEVELOPMENT & GROWTH**

1973 1991 2003

# Beginnings during Yugoslav socialist period

# **1973** – Starts as reinsurance department of Sava Insurance

- 1977 Spin-off from Sava Insurance and incorporation under the name Reinsurance Community Sava
- 1990 Reorganises as a joint-stock company under the new Slovenian Companies Act
- 1991 Slovenia declares independence from Yugoslavia; transition from socialist system to market economy

# Consolidation of Sava Re's position in Slovenia and crystallisation of ownership structure

1991 – 2% of reinsurance premiums coming from international markets; decision to expand in international reinsurance markets

1998 – Acquires Zavarovalnica Tilia; entry into Slovenian direct insurance market

1999 – Starts to increase minority stake in **Zavarovalnica Maribor** to 45,79% (2011: 48,68%)

**2003** – Unallocated portion of share capital transferred to SOD, who becomes 99,9% owner

#### KEY STORY BEHIND THE PERIOD 1973 - 2003

**DEVELOPING REINSURANCE BUSINESS** 

GROWTH ON INTERNATIONAL REINSURANCE MARKETS

BEGGININGS OF STEPPING INTO INSURANCE BUSINESS

## **SAVA RE GROUP - DEVELOPMENT & GROWTH**

31

2004 2008 2013

Acquisition-driven expansion to insurance markets of former Yugoslavia

IPO & Expansion to life insurance business and return to Croatia

Capital increase & acquisition of the Slovenian 2nd player on the market; Sava Re became the 2nd largest insurance group in the region

- 2004 Acquires minority stake in
   Osiguranje Helios in Croatia;
   2006 sells entire stake due to an indirect change in control in the majority shareholder
- 2006 Acquires majority stakes in

  Dukagjini (now Illyria) and Sava
  osiguranje; enters Kosovan and
  Serbian non-life insurance markets
- 2007 Acquires majority stakes in Sava Tabak (now Sava osiguruvanje) and Sava Montenegro, enters Macedonian and Montenegrin nonlife insurance markets

- **2008** Establishes life insurer **Sava životno osiguranje** in Serbia
- 2008 Establishes joint venture life insurer Dukagjini Life (now Illyria Life) in Kosovo; now wholly owned by Sava Re Group
- 2008 SOD as a 99,9% shareholder sells 75% through an IPO; POSR share starts quoting on LJSE
- 2009 Acquires majority stakes in Velebit osiguranje and Velebit životno osiguranje; return to the Croatian non-life and life insurance market

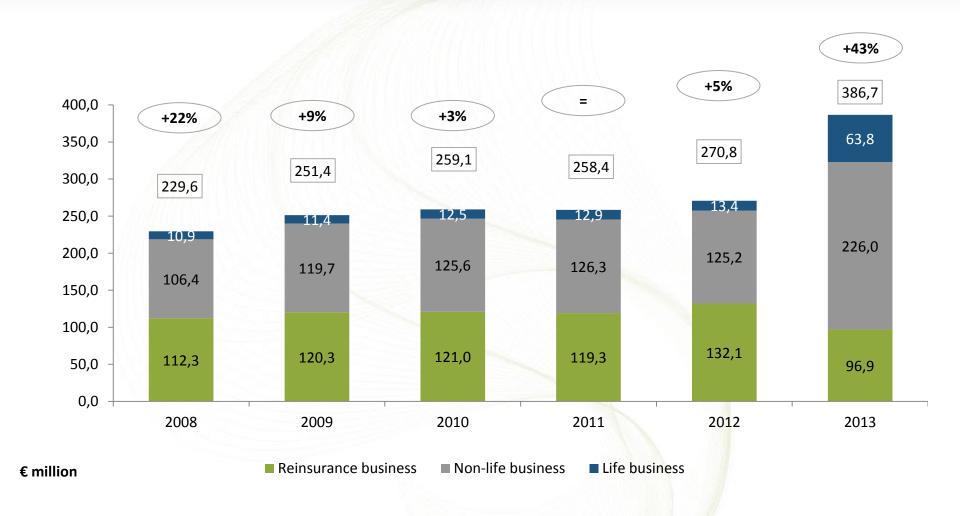
2013 – Sava Re becomes a 100% owner of Zavarovalnica Maribor; the acquisition of the majority share is financed with an capital increase of € 55m

KEY STORY BEHIND THE PERIOD 2004-2013

GROWTH THROUGH AQUISITIONS AND TRANSFORMATION FROM AN REINSURER TO AN INSURANCE GROUP WITH STRONG REGIONAL PRESENCE

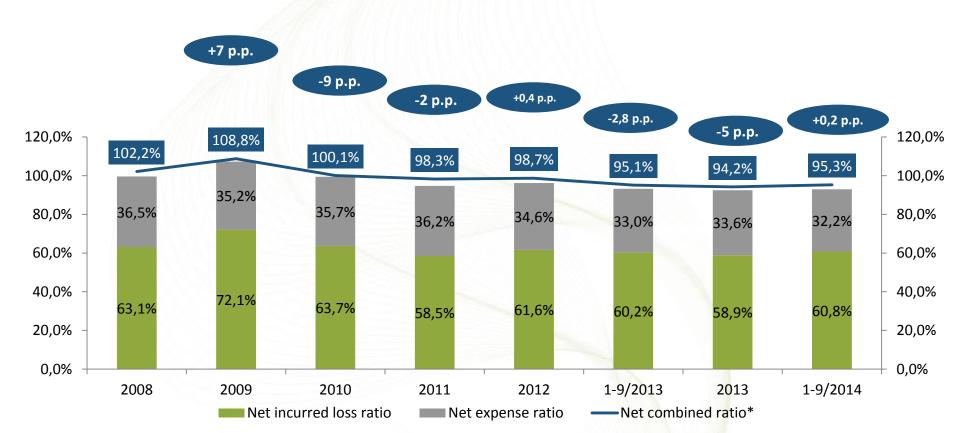


# **CONSOLIDATED GPW BY OPERATING SEGMENT**





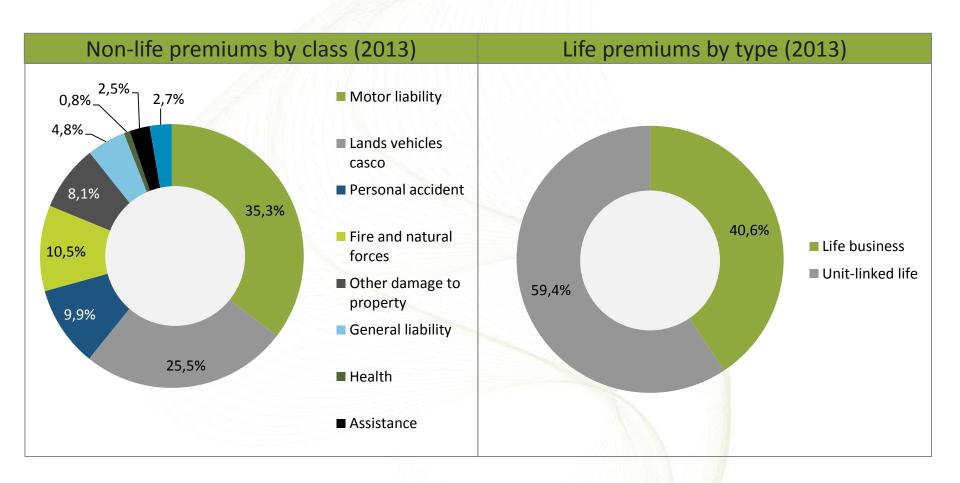
## **RATIOS DEVELOPMENT**



<sup>\*</sup>Net combined ratio (total exspenses/total income, excluding investment income/expenses; it is not the sum of the two ratios)



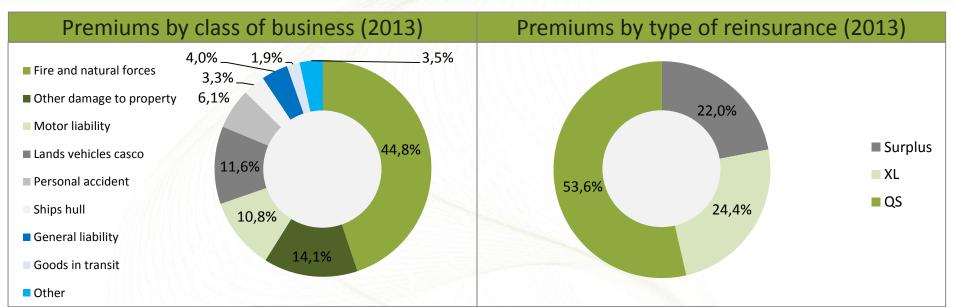


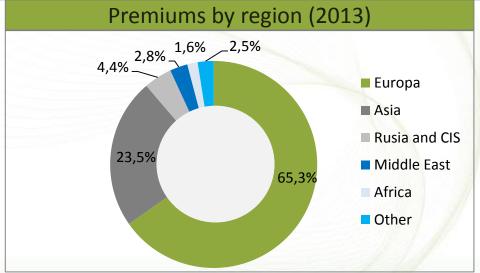


<sup>\* 2013</sup> insurance premium as if ZM was included all year (unconsolidated premium)



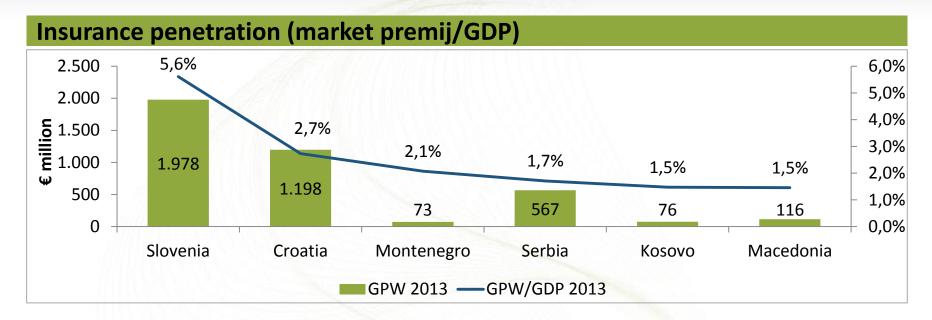








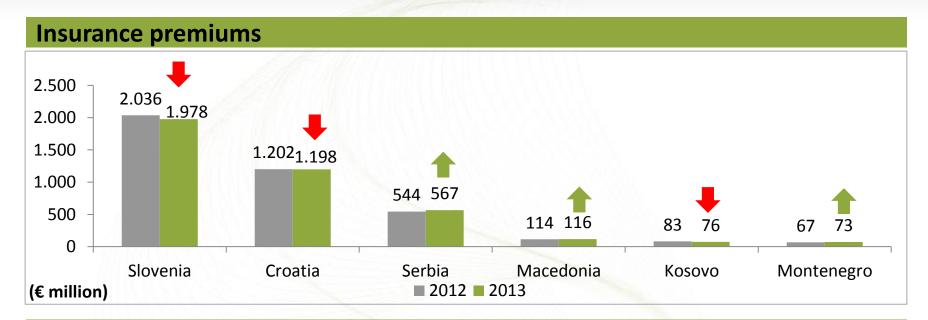
#### MARKETS INDICATORS – SUBSTANTIAL POTENTIAL FOR GROWTH 36

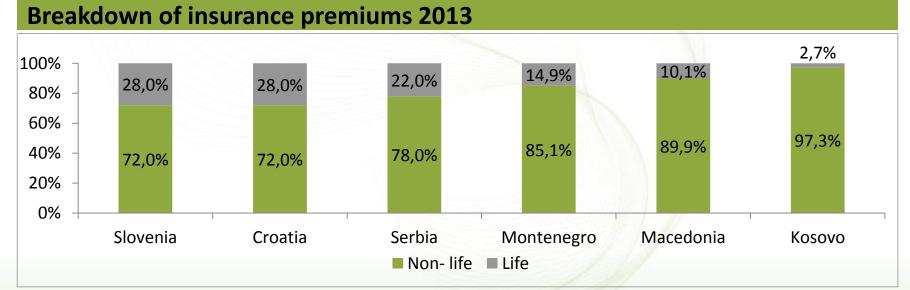






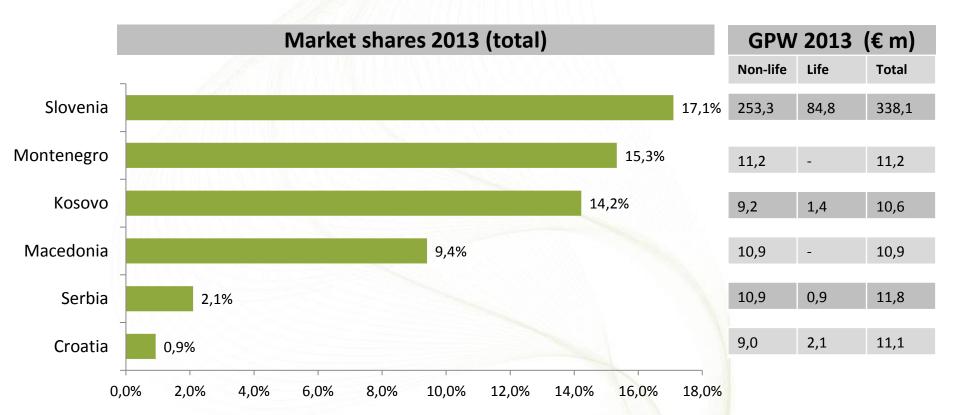
#### **MARKETS INDICATORS – SUBSTANTIAL POTENTIAL FOR GROWTH** 37







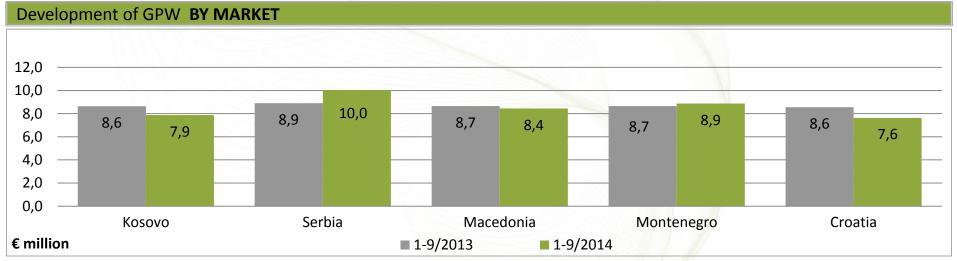
## **SAVA RE GROUP MARKET POSITION**





# **DEVELOPMENT ON INTERNATIONAL INSURANCE MARKETS**







# **UNAUDITED STATEMENT OF FINANCIAL POSITION**

(€ million)	31.12.2013	30.9.2014	% Change 2014/2013
ASSETS	1.378	1.472	6,8%
Financial investments in associates	2,9	3,0	4,0%
Financial investments	931,1	967,1	3,9%
Reinsurer's share of technical provisions	33,5	42,9	28,2%
Receivables	116,2	138,2	18,9%
Funds of policyholders who bear the investment risk	175,8	204,1	16,1%
Other assets	118,8	116,9	-1,6%
EQUITY AND LIABILITIES	1.378	1.472	6,8%
Equity	240,1	272,7	13,6%
Subordinated bonds	30,5	28,7	-5,8%
Technical provisions	846,2	897,0	6,0%
Net technical provisions for the benefit of life insurance policyholders who bear the investment risk	170,8	192,6	12,8%
Liabilities from operating activities	45,0	48,0	6,7%
Other liabilities	45,7	33,2	-27,5%



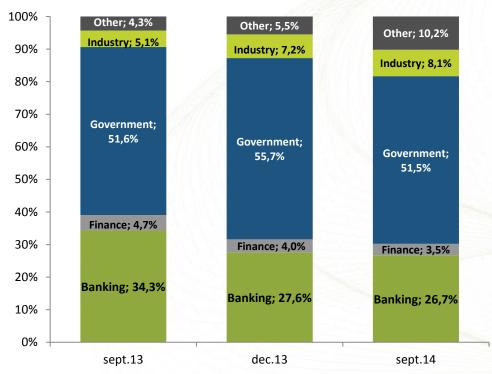
# **UNAUDITED CONSOLIDATED INCOME STATEMENT**

(€)	1–9/2013	1-9/2014
Net earned premiums	270,9	321,3
Gross premiums written	291,8	371,2
Written premiums ceded to reinsurers and co-insurers	-19,1	-23,8
Change in gross unearned premiums	-4,5	-30,3
Change in unearned premiums for the reinsurance and co-insurance part	2,6	4,2
Income from investments in associates	10,2	0,2
Investment income	22,5	29,1
Net unrealised gains on investments of life insurance policyholders who bear the investment risk	6,0	16,1
Other technical income	4,9	7,0
Commission income	1,4	2,2
Other technical income	3,5	4,8
Other income	2,6	1,6
Net claims incurred	-161,1	-189,3
Gross claims payments less income from recourse receivables	-149,8	-187,6
Reinsurers' and co-insurers' shares	5,6	8,0
Change in the gross claims provision	-14,0	-15,0
Change in the provision for outstanding claims for the reinsurance and co-insurance part	-2,9	5,3
Change in other technical provisions	-1,8	-5,9
Change in technical provisions for policyholders who bear the investment risk	-6,4	-22,2
Expenses for bonuses and rebates	-0,4	-0,4
Operating expenses	-90,9	-105,7
Acquisition costs	-35,7	-35,8
Change in deferred acquisition costs	0,0	2,0
Other operating expenses	-55,2	-71,9
Expenses for financial assets and liabilities	-11,6	-3,1
Net unrealised losses on investments of life insurance policyholders who bear the investment risl	-7,8	-4,6
Other technical expenses	-9,8	-12,1
Other expenses	-0,7	-1,1
Profit/loss before tax	26,5	30,9
Income tax expense	-3,1	-5,9
Net profit/loss for the period	23,4	25,0
Net profit/loss attributable to owners of the controlling company	23,5	25,0
Net profit/loss attributable to non-controlling interests	-0,1	0,0
Basic and diluted earnings per share (€)	1,79 (€)	1,48 (€)

5,9%



# **STRUCTURE BY INDUSTRY**



#### **KEY CHANGE IN STRUCTURE:**

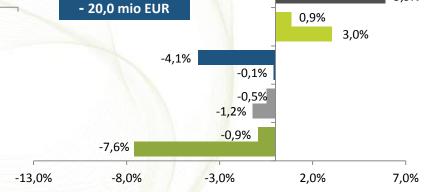
Decrease in exposure to banking sector.

Government:

sept14/dec13:

#### Legend of the industries (according to GISC classification):

- 1. Banking: issuer of the investment is a bank
- Government: issuer of the investment is a government, central bank or multilateral fin. institution
- Finance: issuer of the investment is an insurance company, management company of mutual funds or other financial institution . Also includes investments in property.
- Industry: issuer of the investment from industry, energy and materials
- Other: issuer of the investment from utilities, consumer discretionary, consumer staples, telecommunication services, information technology and health care.



4,7%

	Banking	Finance	Government	Industry	Other
sept/dec	-0,9%	-0,5%	-4,1%	0,9%	4,7%
sept/sept	-7,6%	-1,2%	-0,1%	3,0%	5,9%

<sup>\*</sup> Investments without financial investments in affiliates and investments for the benefit of life insurance policyholders who bear the investment risk.



# **INCOME AND EXPENCES BY TYPE**

INCOME				
(in million €)	1-9/2013	1-9/2014		
Interest income	17,1	19,8		
Change in fair value of investments in FVPL group	0,5	1,2		
Gains on disposal of investments other IFRS groups	2,4	3,5		
Income from associates	10,0	0,2		
Income from dividends	0,7	0,9		
Positive foreign exchange differneces	1,9	3,4		
Other income	0,2	0,4		
Total	32,8	29,5		
Investments for the benefit of life insurance policyholders who bear the investment risk	6,0	16,1		

EXPENCES			
(in million €)	1-9/2013	1-9/2014	
Interest expences	1,2	1,1	
Change in fair value of investments in FVPL group	0,5	0,3	
Losses on disposal of investments other IFRS groups	1,8	0,2	
Expences from associates	0,0	0,0	
Impairments	5,4	0,0	
Negative foreign exchange differneces	2,5	1,4	
Other expences	0,2	0,2	
Total	11,7	3,3	
Investments for the benefit of life insurance policyholders who bear the investment risk	7,8	4,6	



## **OWNERSHIP STRUCTURE**

# Shareholder structure of Sava Reinsurance Company at 30 September 2014

Type of Investor	Domestic investors	Foreign investors
Other financial institutions	25,1%	3,1%
Insurers and pension companies	14,1%	0,1%
Natural persons	12,1%	0,2%
Banks (including fiduciary accounts)	7,1%	24,8%
Investment funds and mutual funds	8,6%	1,5%
Other commercial companies	3,3%	0,0%
Total	70,3%	29,7%

# Top ten shareholders of Sava Reinsurance Company at 30 September 2014

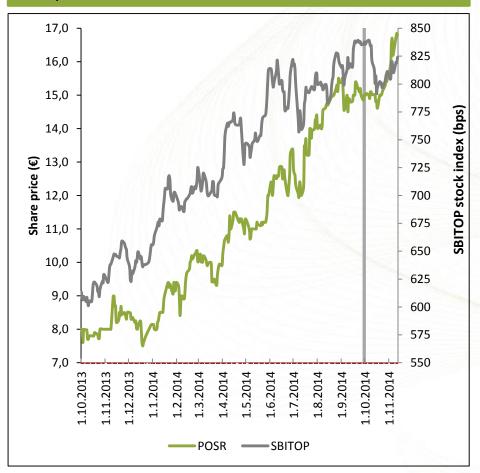
Shareholder	No. of shares	Holding
SDH, d.d.	4.304.917	25,0%
Societe Generale - Splitska banka d.d skrbniški račun	1.696.957	9,9%
European Bank for Reconstruction and Development	1.071.429	6,2%
Raiffeisen Bank Austria d.d skrbniški račun	764.606	4,4%
Modra zavarovalnica d.d.	714.285	4,1%
Abanka d.d.	655.000	3,8%
Sakaropel Limited	539.709	3,1%
Adriatic Slovenica d.d., kritno premoženje	500.291	2,9%
Skandinaviska Enskilda Banken S.A. Luxembourg	475.211	2,8%
Pišljar Marjan	445.626	2,6%
Skupaj	11.168.031	64,9%





# "POSR" SHARE - STRONG PERFORMANCE

# The movement in the POSR share price compared to the SBITOP stock index



#### Basic details about the POSR share

	30.9.2013	30.9.2014
Share capital	71.856.376	71.856.376
No. of shares	17.219.662	17.219.662
Ticker symbol	POSR	POSR
No. of shareholders	4.995	5.210
Number of treasury shares	346.643	347.683
Net earnings per share (€)	1,56	1,22
Consolidated net earnings per share (€)	1,79	1,48
Market capitalisation (€)	142.750.998	260.877.879
Consolidated book value per share (€)	13,81	16,16
Share price at end of period (€)	8,29	15,15

Share price 30.9.2013 **€8,29**  Share price 30.9.2014 **€15,15** 





## **ADDITIONAL INFORMATION**

Please contact our investor relations department for any additional information:

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Please send questions and comments about Pozavarovalnica Sava stock to our e-

mail address: ir@sava-re.si



# THANK YOU FOR YOUR ATTENTION!