# Sava Re Group **Investor Presentation** February 2013



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- 1 Sava Re Group Profile
- 2 Sava Re Group Performance & Strategy
- 3 Zavarovalnica Maribor & Acquisition Impacts
- 4 Presentation of Western Balkan Markets
- 5 Capital raising thesis



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## The Management Board



#### Zvonko Ivanušič Chairman

- Joined Sava Re Co in 2002; in 2004 he became Deputy Chairman of the Board, and in 2008 assumed his current position.
- Previously:
  - 2000 Minister of Finance, Republic of Slovenia
  - 1997–2000 Chairman of the Board of Zav. Slovenica
  - 1994–1997 Chairman of the Board of Kmecka Druzba
  - 1993–1994 Managing Director of Belt Livar
- Zvonko graduated in economics from the University of Maribor and earned a Master's degree in Economics from the University of Ljubljana.



#### Mateja Treven Member

- Joined Sava Re Co at the beginning of 2011. Prior to that Mateja served on the Supervisory Board of Sava Re Co and chaired its Audit Committee.
- Previously:
  - 2010 Consultant to the Board (Finance and Accounting), Publikum d.d.
  - 2006 Member of the Management Board, Publikum d.d.
  - 2000–2006 Consultant to the Chairman of the Board, Zavarovalnica Triglav
- Mateja holds a degree in economics from Univ. of Ljubljana and an MBA from City University, London.



#### Srečko Čebron Member

- Srečko has been a Member of the Management Board of Sava Re Co since 2009. Prior to that, he was a Member of the Management Board of Zavarovalnica Maribor since 2001.
- Starting his career with Generali in Trieste, Srečko spent much of his career in the international marketplace from Zavarovalnica Tilia (Slovenia), Unipol (Milano, Bologna and Moscow), to ICMIF (Manchester) and Euresap (Lisbon).



Jošt Dolničar Member

- Jošt has been with Sava Re Co since 2006 as Senior Executive responsible for the management of subsidiaries and since December 2008 as Member of the Management Board responsible for Group support of primary insurance subsidiaries, risk management, actuarial affairs and processes & IT.
- Before joining Sava Reinsurance Company, Jošt worked for Zavarovalnica Triglav – in his last appointment as Executive Manager of Non-life Business.
- Jošt graduated in law from the University of Ljubljana.

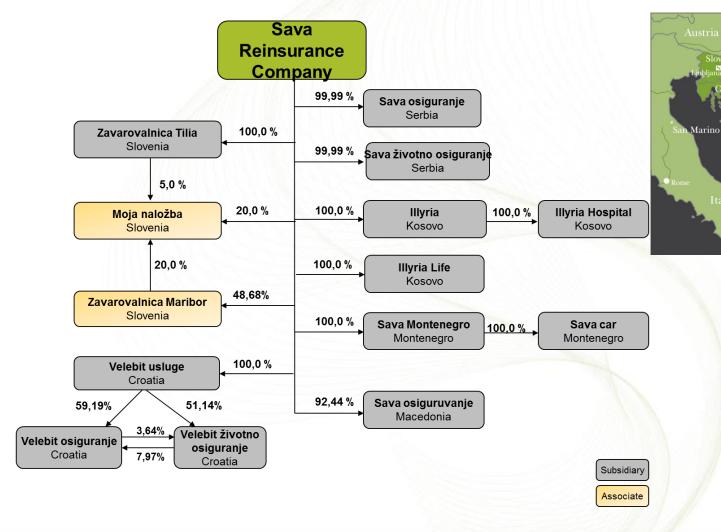
Montenegro Pristina Kosovo

Podgorica

Adriatic Sea



## Group Structure at 31 Dec 2012



<sup>\*</sup> After capital increase of Velebit usluge, Sava Re holds the following stakes in the Croatian companies: Velebit osiguranje: 75,27% Velebit životno osiguranje: 69,58%



## Shareholder Structure (at 31 Dec 2012)

Shareholder	No. of shares	Holding
Slovenska odškodninska družba, d.d.	2.340.631	25,00%
Abanka d.d.	655.000	7,00%
Poteza Naložbe d.o.o. – in liquidation	468.125	5,00%
Pišljar Marjan	445.626	4,76%
NFD 1, equity subfund	437.007	4,67%
Nova KBM d.d.	435.925	4,66%
Zavarovalnica Maribor d.d.	416.433	4,45%
SOP Ljubljana	402.661	4,30%
Modra zavarovalnica d.d. – ZVPS	320.346	3,42%
KD Galileo, fleksibilna struktura naložb	250.754	2,68%
Total	6.172.508	65,93%

Slovenian government



## Key Info

#### **Overview**

- > 10 companies in reinsurance, non-life and life insurance business
- Reinsurance relations with numerous players worldwide
- Insurance operations in 6 markets of former Yugoslavia
- Total consolidated GPW of EUR 271m<sup>(1)</sup>
- Ratings: S&P BBB+; Am Best A-

#### Reinsurance (GPW: EUR 131,9m)

- Largest locally-based non-captive reinsurer in CEE
- No.1 reinsurer in Slovenia<sup>(2)</sup>
- > 40 years of presence in Slovenia and internationally
- 226 reinsurance clients

#### Direct insurance (GPW: EUR 139,4m)

- Mostly non-life exposure, life insurance operated through greenfields
- Substantial long-term equity investment in 3<sup>rd</sup> largest Slovenian insurer Maribor with GPW of EUR 263,2m<sup>(3)</sup>







## **Development & Growth**

1973 1991 2003

## Beginnings during Yugoslav socialist period

- **1973 –** Starts as reinsurance department of Sava Insurance
- 1977 Spin-off from Sava Insurance and incorporation under the name Reinsurance Community Sava
- 1990 Reorganises as a joint-stock company under the new Slovenian Companies Act
- 1991 Slovenia declares independence from Yugoslavia; transition from socialist system to market economy

# Consolidation of Sava Re's position in Slovenia and crystallisation of ownership structure

- 1991 2% of reinsurance premiums coming from international markets; decision to expand in international reinsurance markets
- 1998 Acquires Zavarovalnica
  Tilia; entry into Slovenian direct
  insurance market
- **1999 –** Starts to increase minority stake in **Zavarovalnica Maribor** to 45,79% (2011: 48,68%)
- **2003 –** Unallocated portion of share capital transferred to SOD, who becomes 99,9% owner

#### **KEY STORY BEHIND**

DEVELOPING REINSURANCE BUSINESS

INTERNATIONAL INWARDS PREMIUM FROM NIL IN 1973 TO NIL IN TIMES OF YUGOSLAV HYPERINFLATION TO 52,9% IN 2011 OF NON-CONSOLIDATED REINSURANCE PREMIUM INCOME



## **Development & Growth**

2004

2008

# Acquisition-driven expansion to insurance markets of former Yugoslavia

2004 – Acquires minority stake in
Osiguranje Helios in Croatia;
2006 – sells entire stake due to an indirect change in control in the majority shareholder

2006 – Acquires majority stakes in Dukagjini (now Illyria) and Sava osiguranje; enters Kosovan and Serbian non-life insurance markets

2007 – Acquires majority stakes in Sava Tabak (now Sava osiguruvanje) and Sava Montenegro, enters Macedonian and Montenegrin nonlife insurance markets

# Expansion to life insurance business and return to Croatia

2008 – Establishes life insurer Sava životno osiguranje in Serbia

2008 – Establishes joint venture life insurer Dukagjini Life (now Illyria Life) in Kosovo; now wholly owned by Sava Re Group

> IPO (SOD reduces it's share to 25%)

2009 – Acquires majority stakes in Velebit osiguranje and Velebit životno osiguranje; return to the Croatian non-life and life insurance market

#### **KEY STORY BEHIND**

**DEVELOPING INSURANCE BUSINESS** 

FROM REINSURANCE COMPANY TO MAJOR REGIONAL INSURANCE GROUP

2011 PREMIUM<sup>(1)</sup> STRUCTURE:

- 46% REINSURANCE
- 49% NON-LIFE INSURANCE
- 5% LIFE INSURANCE



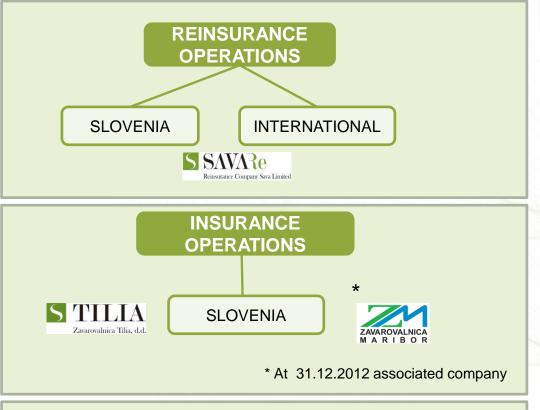
SAVAŽIVOTNO

OSIGURANJE Akcionarsko društvo za osiguranje

Član Sava Re Grupe

Član Sava Re Grupe

## Sava Re Group today - three key segments



Strategic guideline: profitable moderate growth on foreign V markets

> Strategic guideline: improoving profitability

**INSURANCE S ILLYRIA OPERATIONS** SAVA MONTENEGRO **WESTERN** S ILLYRIAlife OSIGURANJE **BALKANS** VELEBIT SAVA OSIGURU VA NJE VELEBITŽIVOTNO OSIGURANJE d.d. OSIGURANJE d.d. Član Sava Re Grupe

G Н

Strategic guideline: growth



## Strong Market Position in Western Balkans

SAVA RE GROUP	REINSURANCE OPERATIONS	NON-LIFE OPERATIONS	LIFE OPERATIONS	GPW E2012* (EUR MILLION)	CHANGE 2012/2011	MARKET SHARE 3Q2012
SLOVENIA	Sava Re	Tilia Insurance Company (Composite Insurer) Sava Re share: 100,0%	Tilia Insurance Company (Composite Insurer)	P: 131,9 PR: 72,8 Ž: 10,0 S: 214,7	+10,6 % +5,7 % -2,9 % +8,2 %	PR: 5,1 % Ž: 1,7 % S: 4,2 %
CROATIA		Velebit osiguranje Sava Re share: 59,19%	Velebit životno osiguranje Sava Re share: 51,14%	PR: 8,6 Ž: 1,5 S: 10,1	-2,8 % +38,9 % +1,7 %	PR: 1,0 % Ž: 0,3 % S: 0,5 %
SERBIA		Sava osiguranje Sava Re share: 99,99%	Sava životno osiguranje Sava Re share: 99,99%	PR: 11,1 Ž: 0,8 S: 11,9	-2,1 % +48,3 % +0,1 %	PR: 2,4 % Ž: 0,7 % S: 2,1 %
KOSOVO		Illyria Sava Re share: 100%	Illyria Life Sava Re share: 100%	PR: 11,3 Ž: 1,2 S: 12,4	-19,6 % +19,4 % -17,0 %	PR: 14,8 % Ž: 100,0 % S: 14,8 %
MONTENEGRO		Sava Montenegro Sava Re share: 100%		PR: 10,9 S: 10,9	+5,2 %	PR: 19,0 % S: 16,6 %
MACEDONIA		<b>Sava osiguruvanje</b> Sava Re share: 92,44%		PR: 11,3 S: 11,3	-9,8 %	PR: 8,7 % S: 10,4, %

<sup>\*</sup> Preliminary data on GWP for 2012, growth based on local rates

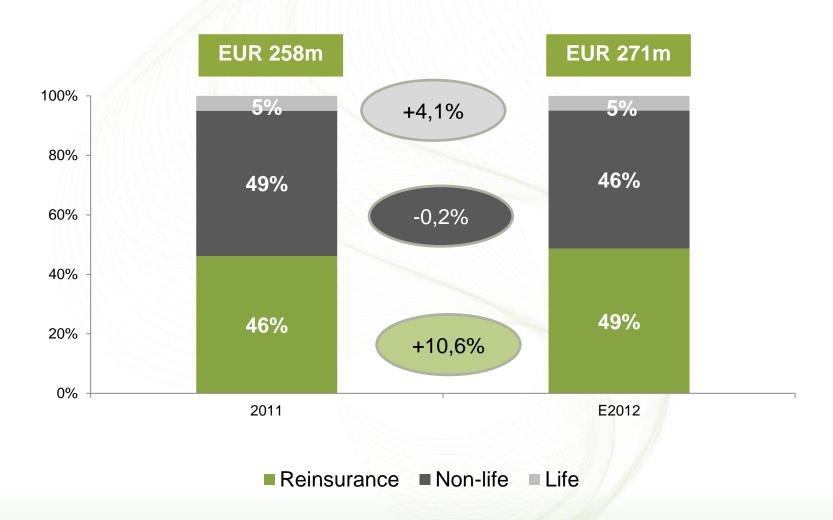
R - reinsurance; NL - non-life; L - life; T- total

- greenfield

acquired company



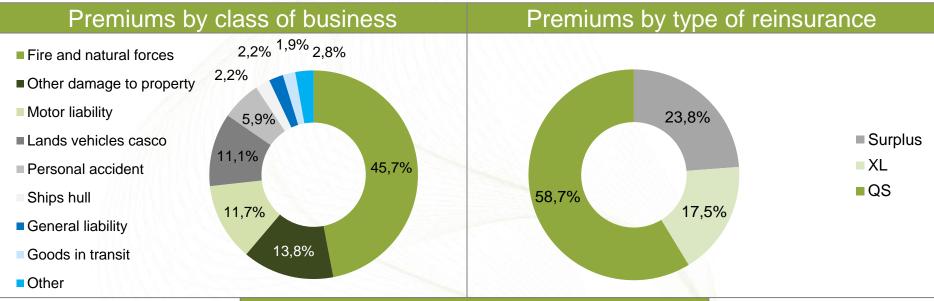
## **GWP** by Operating Segment

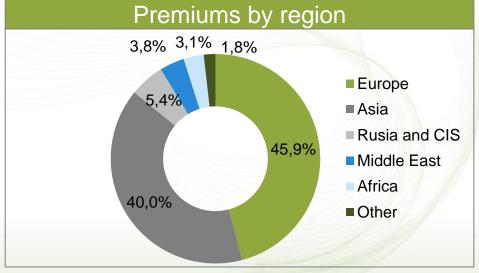


<sup>\*</sup>Estimated consolidated GWP 2012 based on unaudited data



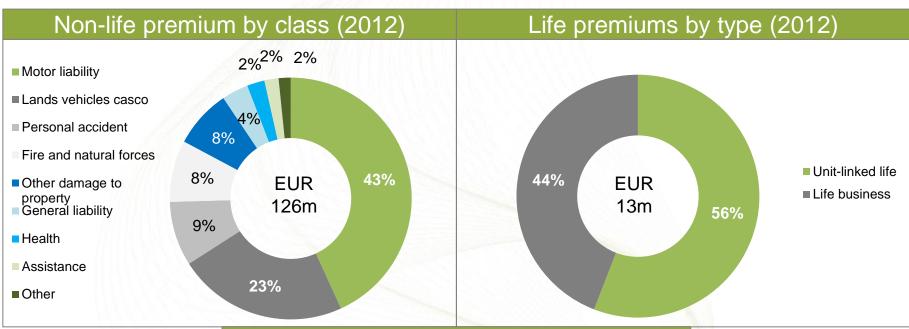
## Reinsurance Premium Split

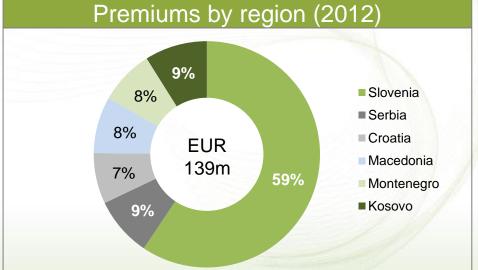






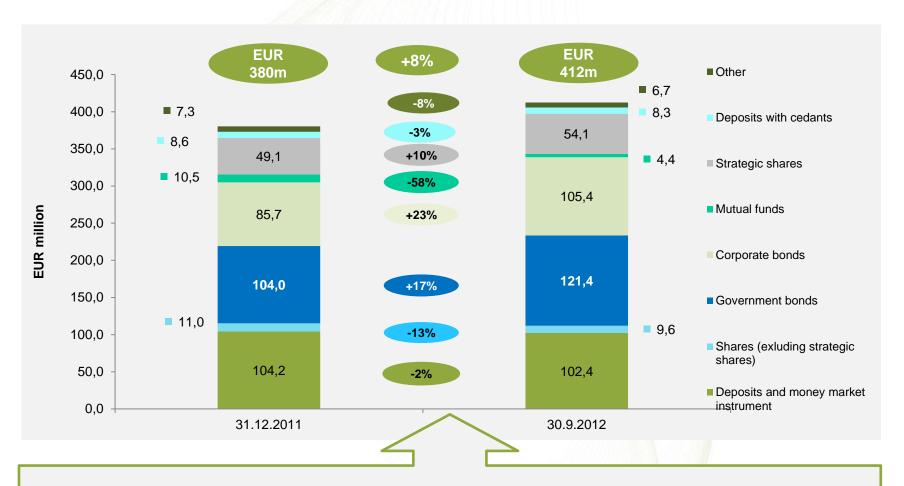
## Insurance Premium Split







## Investments by Asset Class at 30 Sep 2012



- The increase in the investment portfolio is a result of positive cash flow from insurance business and gains on fair value revaluations of investments.
- Conservative investment policy (increased share of covered bonds, government guaranteed bonds and government bonds).
- Increase in call deposits 30 Sep 2012: EUR 16m against 31 Dec 2011: EUR 8m.
- Decrease in share of equities and mutual funds. This is a combined result of risk aversion, impairment losses and the disposal of equity investments.
- The "Other" item comprises loans, land and buildings, and other asset classes...
- Investments do not include investments for the benefit of life-insurance policyholders who bear the investment risk.



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## Key Figures – Estimate of 2012 Results

(EUR million)	2011	Plan 2012	Estimate 2012*	Estimate 2012 / Plan 2012
GWP	258	>270	271	100,4
Net profit for the year	4	>10	11	110,0
	31.12.2011		31.12.2012	
Equity	148	>165	164	99,4
ROE	3%	>6%	>7%	+ 1 o.t.

<sup>\*</sup> Preliminary unaudited results for 2012

#### Impacts on 2012 results:

- Unfavourable claims environment (Thai floods, superstorm Sandy, floods in Slovenia)
- Improved investment result (less impairment losses)
- Contraction of insurance markets in the region
- Greater selectivity in underwriting for improved loss results



## Key Performance Indicators – Plan 2013

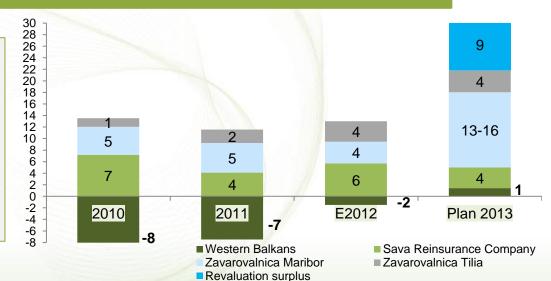
(EUR million)	Estimate 2012*	Plan 2013	Plan 2013 / estimate 2012
GWP	271	>418	151,3
Net profit for the year	11	30-33	272,7
	31.12.2012	31.12.2013	
Equity	164	>240	146,3
ROE	>7%	15%-16%	+ 8 o.t.

<sup>\*</sup> Preliminary unaudited results for 2012

As of Q2, Zavarovalnico Maribor will be a fully consolidated subsidiary of the Sava Re Group

#### Key assumptions for the 2013 plan:

- Acquisition of Zavarovalnica Maribor and recapitalisation of Sava Reinsurance Company
- Unchanged credit ratings of Sava Reinsurance Company: S&P BBB+, AM Best A–
- Improved return on the investment portfolio
- Improved expense ratio
- Impact of fair value revaluation of existing 48,68% share of ZM (EUR 9m)

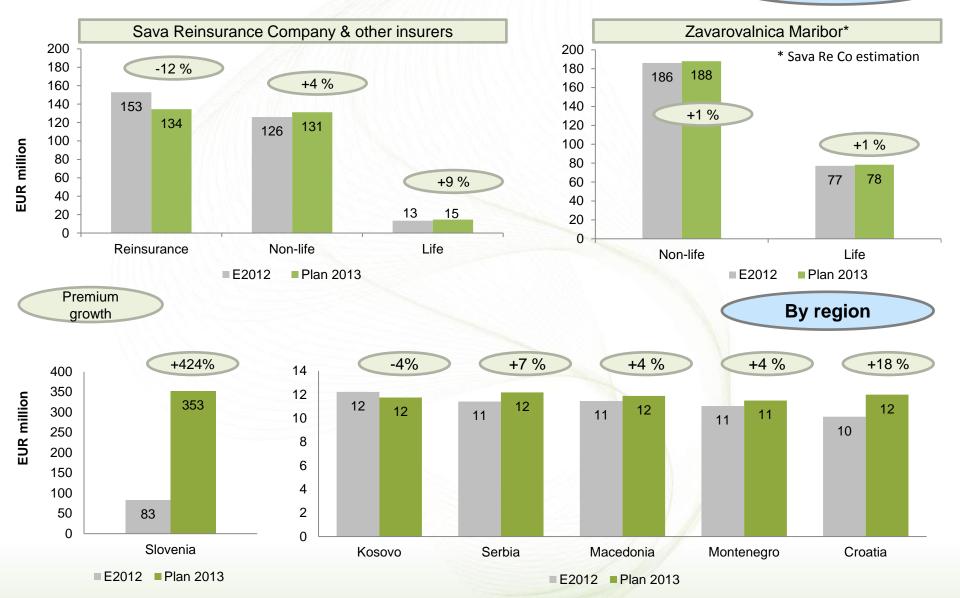




#### Sava Re Group Performance & Strategy

## **GWP - Planned Premium Growth**

By segment





## Reinsurance operations

- · Profitable growth in international markets
- · Lowering of business volume from Slovenia

## Slovenian insurance operations

- Capital increase in order to acquire remaining share of Zavarovalnica Maribor (ZM)
- Integration of ZM into Group 3 years to full sinergetic effects
- · Adjustment of business models in both ZM and Zavarovalnica Tilia to new Group structure
- Multi-brand strategy (strengthening of two brands, each with regional and product focus –
   (life, health, etc)

## Non-life insurers in the Western Balkans

- Premium growth, cost optimisation and enhanced recognition in the region
- Unification of IT systems (supporting insurance products as well as accounting)
- · Improved premium collection and prevention of insurance fraud

#### Life insurers in the Western Balkans

- At least 30% average annual premium growth rate
- Expansion of own sales network and improved productivity of tied agents
- · Focus on low-cost life products and products with larger risk component
- · Co-operation and strategic partnerships with banks and other distributions channels



Strategic goals (until 2017)					
Consolidated gross written premiums	> EUR 570m				
Average growth rate 2014-2017*	> 5%				
Net combined ratio**	< 95%				
Net expense ratio	< 30%				
Net incurred loss ratio	< 62%				
Return on investments	> 3%				
Total assets	> EUR 1.700m				
ROE	> 11%				

<sup>\* 2013</sup> excluded due to addition of ZM premium

- Organic growth (in the period 2013-2015 with no new acquisitions; integration)
- Lowering of expense ratio and improved premium collection
- Expected stable net investment income

#### **DIVIDEND POLICY**

Sava Reinsurance Company is planning to start paying out dividends in 2014 in the amount of 30% of net profit for 2013. From 2014, the share of profits intended for dividend payout will be gradually increased to 40%. With regard to dividend payout, Sava Reinsurance Company uses the criterion of target capital adequacy of 200% under applicable regulations (Solvency I) including requirements under the S&P capital model for an A level insurer financial strength rating.

<sup>\*\*</sup> Net combined ratio includes all items except investment items



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#### Zavarovalnica Maribor

Company Name:	Zavarovalnica Maribor d.d.

Registered office: Cankarjeva ulica 3, 2507 Maribor, Slovenia

Website: <u>www.zav-mb.si</u>

Company ID: 5063400 Tax number: 44814631

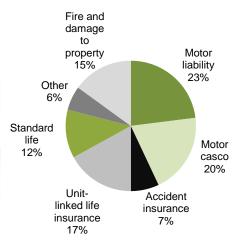
EURm	Net profit	Equity	GWP	ROE in %	Employees
2007	4,155	51,123	234,348	6,02%	889
2008	2,792	51,378	251,845	4,50%	899
2009	-0,555	67,314	266,041	-0,91%	907
2010	10,595	77,867	259,599	14,60%	897
2011	10,557	87,540	263,244	12,76%	879

Shareholder	Number of shares	Stake			
Nova KBM d.d.	6.350.988	51,0%			
Sava RE d.d.	6.062.316	48,7%			
Other investors	40.527	0,3%			

Source: Zavarovalnica Maribor

- 12.6% market share in Slovenia
- > 10 branch offices and 56 representative offices, mainly in Eastern Slovenia
- > ZM reinsurance premiums account for 26% of Sava Re reinsurance GWP

## Gross Written Premium





#### Ranking of Insurance Companies

Rank 2011	Rank 2010	Company name	Country	GWP 2011	YoY change	P/L 2011
1	1	Zavarovalnica Triglav	Slovenia	696.7	-3.4%	43.8
2	2	Croatia Osiguranje	Croatia	370.3	-3.7%	10.4
3	3	Adriatic Slovenica	Slovenia	265.6	1.6%	17.7
4	4	Zavarovalnica Maribor	Slovenia	263.2	1.4%	10.6
5	5	Astra	Romania	233.5	-6.9%	18.8
6	7	Allianz - Tiriac Asigurari	Romania	208.0	-12.0%	5.7
7	8	Omniasig Vienna Insurance Group	Romania	176.3	-16.9%	-42.0
8	9	Groupama Asigurari	Romania	164.0	-9.2%	-23.7
9	10	Dunav Osiguranje	Serbia	147.9	5.3%	2.6
10	14	Asigurarea Romaneasca - Asirom VIG	Romania	145.4	18.3%	1.7
23	25	Zavarovalnica Tilia	Slovenia	79.2	7.2%	2.3
3	3	Tilia + Zav. Maribor	Slovenia	342.4	3.0%	12.9
201	12F	Sava RE Group + Zav. Maribor	Slovenia	497.0	n.a.	29.8

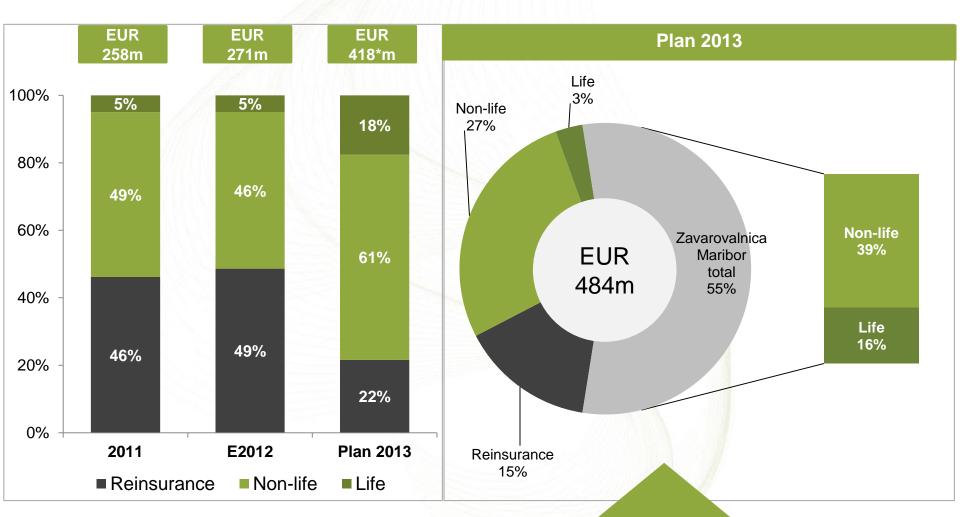
Becoming the second biggest insurance group in Western Balkans.

Clear no. 2 position on the Slovenian insurance market.

Source: SEE News



## Consolidated GWP by operating segment

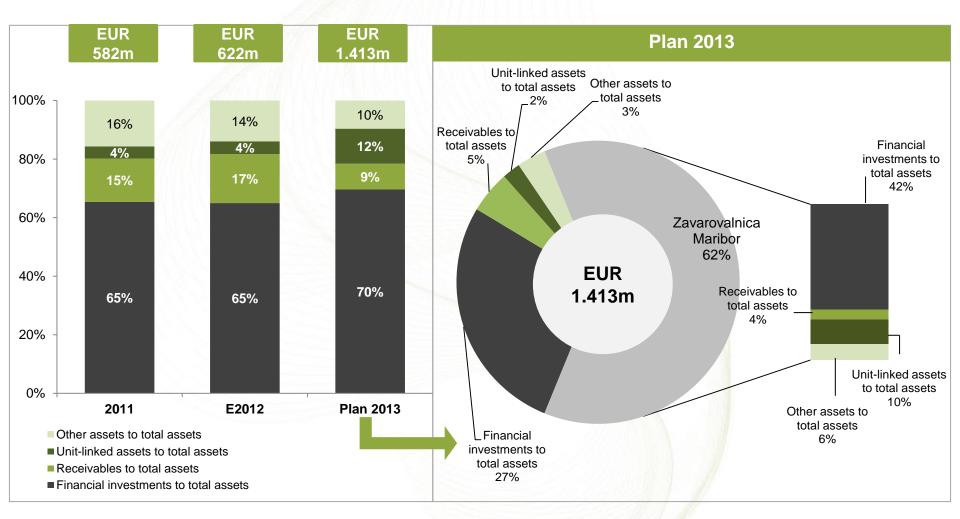


Structure as if ZM consolidated all year

<sup>\*</sup>The consolidated GWP Plan 2013 includes ZM premiums as from 2Q onwards; ZM premiums estimated by Sava Reinsurance Company.



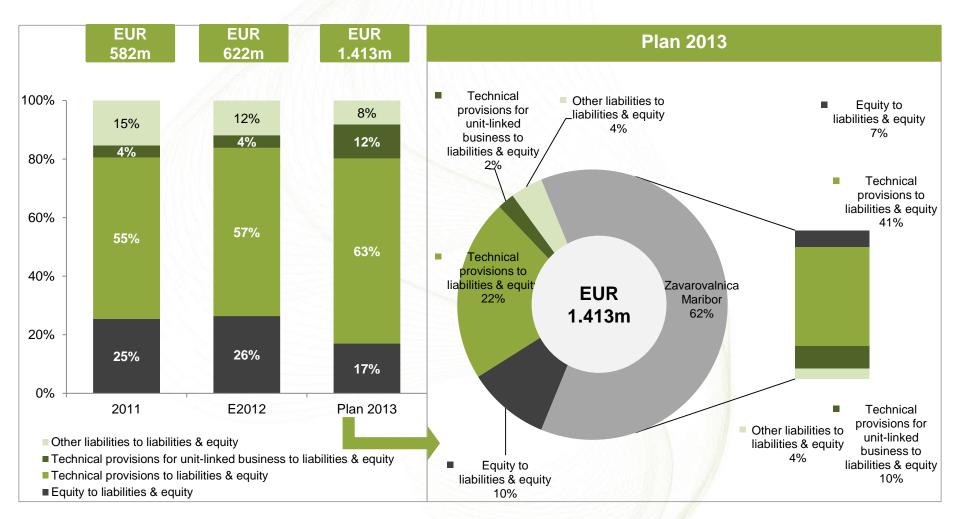
## **Total Group Assets**



<sup>\*</sup> Consolidated total assets of the Group incl. ZM for 2012 and 2013 have been estimated by Sava Reinsurance Company (are not based on actual consolidated financial statements).



## **Total Group Liabilities**



<sup>\*</sup> Consolidated liabilities for the Group and ZM for 2012 and 2013 have been estimated by Sava Reinsurance Company (are not based on actual consolidated financial statements).



Pre-tax synergies (EURm)	Area	2013	2014	2015	2015+
	Employee synergies	2.66	3.46	3.46	4.36
Cost reductions	IT savings	0.10	0.30	0.50	0.50
Cost reductions	Rent optimization	0.10	0.10	0.10	0.10
	Office savings	0.09	0.09	0.09	0.09
	Products				
Quality optimization	Underwriting	1.00	2.00	5.00	5.00
Quality optimization	IT/Processes	1.00			3.00
Bancassurance	Bancassurance with NKBM	0.10	0.30	0.50	0.50
One-offs	Capital release	0.00	2.00	0.00	0.00
	Total	4.05	8.25	9.65	10.55
One-off costs	Severance payments	1.38	0.26	0.30	
	IT integration	0.10	0.30		
	FPO and M&A costs	1.00			
Tax	Tax rate	17%	16%	15%	15%
Effect on 51%		0.80	3.92	4.77	5.38
Effect on 100%		1.57	7.69	9.35	10.55
After tax		1.30	6.46	7.95	8.97

Source: Sava Re Estimates (tax rate and capital increase cost – ALTA estimates)

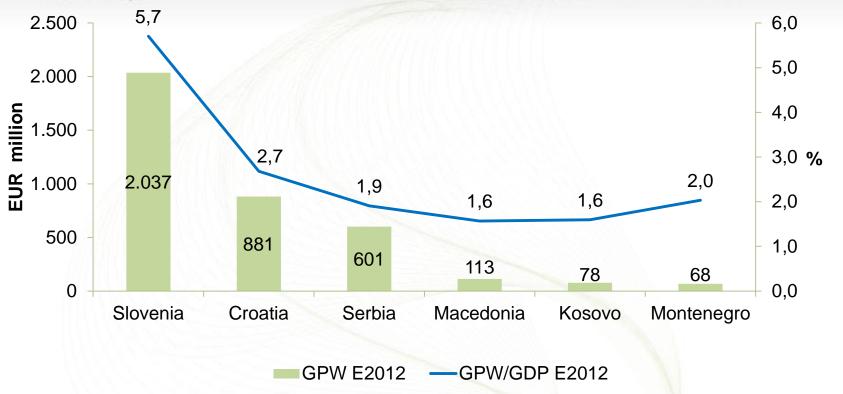


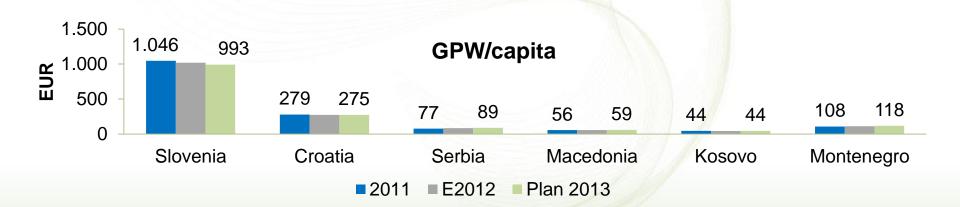
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### Markets that we are present







## Markets that we are present

(EUR million)	GPW E2012	GPW P2013	GPW growth E2012/2011 (%)	GPW growth P2013/2012 (%)	GDP growth P2013/E2012 (%)
Slovenia total	2.036,8	1.986,1	-2,7%	-2,5%	-0,6%
NON-LIFE	1.459,1	1.451,8	0,3%	-0,5%	* Source: UMAR
LIFE	577,6	534,3	-9,5%	-7,5%	
Croatia total	1.209,0	1.207,8	-1,7%	-0,1%	5,8%
NON-LIFE	880,9	863,3	-2,4%	-2,0%	* Source: Ministarstvo financija, july2012
LIFE	328,1	344,5	0,4%	5,0%	IIIIaricija, july2012
Serbia total	601,4	643,1	6,9%	6,9%	9,4%
NON-LIFE	484,7	509,0	4,4%	5,0%	* Source: EMIS,
LIFE	116,6	134,1	18,9%	15,0%	7.1.2013
Montenegro total	67,6	70,9	4,3%	5,0%	5,1%
NON-LIFE	58,1	61,0	4,3%	5,0%	* Source: Ministarstvo financija Crne gore,
LIFE	9,4	9,9	4,0%	5,0%	october 2012
Kosovo total	77,5	79,9	-1,9%	3,1%	6,6%
NON-LIFE	76,5	78,4	-2,0%	2,5%	* Source: Statistical Agency of Kosovo and
LIFE	1,1	1,5	2,0%	45,0%	the Ministry of Finance
Macedonia total	113,5	117,6	0,6%	3,6%	0,6%
NON-LIFE	103,6	106,2	1,4%	2,5%	* Source: EMIS, 7.1.2013
LIFE	9,9	11,4	20,6%	15,0%	

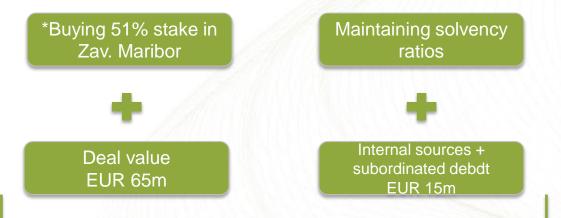
<sup>\*</sup> GPW growth is estimated by Sava RE



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\* The 51 % stake was initially bought by SOD and Sava Re, of which SOD contributed EUR 50m and Sava Re EUR 15m. SOD then issued a call option to Sava Re for its entire EUR 55m ZM stake exercisable during 2013.

The need to raise additional equity

EUR 55m



Share count increase and dilution.

Capital increase process will most likely entail more steps:

- 1. Preemptive right of existing shareholders
- 2. Offer to all interested investors and shareholders

Time: May

No. of	Total count
shares in	after
mio	increase
7,86	17,22
7,64	17,00
7,43	16,79
7,24	16,60
7,05	16,41
6,88	16,24
6,71	16,07
6,55	15,91
6,40	15,76
6,25	15,61
6,11	15,47
	shares in mio 7,86 7,64 7,43 7,24 7,05 6,88 6,71 6,55 6,40 6,25



Name	Ticker	M Cap (EURm)	Revenue T12M	Comb. ratio NL	Tot Assets (EURm)	NI / Profit T12M	P/E	P/B
Swiss Re	SREN VX	21,651	25,701	89.8	174,596	3,398	6.2	0.88
Muenchener Rueckver	MUV2 GR	24,310	66,138	110.5	258,636	3,345	7.5	0.89
Hannover Rueckver	HNR1 GR	6,897	13,374	104.3	54,559	895	7.8	1.17
Talanx AG	TLX GR	5,804	N.A.	102.2	128,559	N.A.	N.A.	0.74
Everest Re Group	RE US	4,632	3,806	93.8	15,275	626	8.9	0.92
SCOR SE	SCR FP	4,196	8,524	103.8	32,128	496	8.0	0.91
Partnerre LTD	PRE US	3,959	4,368	90.4	18,360	775	8.4	0.86
Axis Capital Holdings	AXS US	3,665	3,005	96.2	14,677	498	11.9	0.90
Renaissancere Holdings	RNR US	3,039	978	57.8	6,829	494	10.8	1.31
Reins.E Group of America	RGA US	3,240	7,300	N.A.	31,007	438	8.5	0.63
Validus Holdings	VR US	2,961	1,603	85.3	6,573	406	11.4	0.98
Median		4,196	5,834	95.0	31,007	562	8.4	0.90
SAVA RE	<b>POSR SV</b>	73.9	249.9	80.8	634.1	15.1	4.9	0.45

Source: Bloomberg

SAVA RE 2012 (EUR 8 price)			SAVA RE +	2014		
P/E	P/B	P/GWP	P/E*	P/B	P/GWP	D/P
11.81	0.79	0.48	6.19	0.54	0.31	3.13

Newly issued shares included in the calculation. Adjusted estimated net profit (EUR 21m) included.

Source: ALTA Invest, Bloomberg



Name	Ticker	M Cap (EURm)	Revenue T12M	Comb. ratio NL	Tot Assets (EURm)	NI / Profit T12M	P/E	P/B
Lancashire Holdings LTD	LRE LN	1,589	475	51.3	2,171	171	9.4	1.41
Arch Capital Group LTD	ACGL US	4,888	2,520	96.6	14,671	553	15.6	1.32
Flagstone Reinsurance	FSR US	1,025	610	75.0	3,145	215	9.9	0.93
Montpelier Re Holdings	MRH US	675	489	103.8	2,219	112	6.4	1.03
Greenlight Capital Re LTD	GLRE US	1,244	579	67.0	3,489	164	7.0	0.89
Platinum Underwriters	PTP US	1,393	1,689	102.3	7,576	129	36.6	0.84
Endurance Specialty	ENH US	2,211	1,274	103.3	8,336	175	27.0	1.05
Alterra Capital Holdings	ALTE US	1,887	1,722	94.3	7,951	225	10.6	0.85
Median		1,491	942	95.5	5,532	173	10.3	0.98
SAVA RE	POSR SV	73.9	249.9	80.8	634.1	15.1	4.9	0.45

Source: Bloomberg

SAVA RI	SAVA RE 2012 (EUR 8 price)			SAVA RE + ZM 2013 (EUR 8 price)			
P/E	P/B	P/GWP	P/E*	P/B	P/GWP	D/P	
11.81	0.79	0.48	6.19	0.54	0.31	3.13	

Newly issued shares included in the calculation. Adjusted estimated net profit (EUR 21m) included.

Source: ALTA Invest, Bloomberg



Ime	Oznaka	M Cap (EURm)	Revenue T12M	Comb. ratio NL	Tot Assets (EURm)	NI / Profit T12M	P/E	P/B
Zav. Triglav	<b>ZVTG SV</b>	386	986	76.6	3,118	50	7.7	0.71
PZU	PZU PW	8,472	4,500	94.8	13,808	781	10.5	2.55
FBD Holdings PLC	FBD ID	393	316	90.8	1,055	53	8.9	1.81
Vittoria Assicurazioni SPA	VAS IM	363	1,002	95.6	2,804	45	8.0	0.98
Vienna Insurance Group	VIG AV	4,822	10,045	93.9	41,775	435	3.1	0.93
Uniqa AG	UQA AV	2,380	6,152	105.5	29,853	-33	N.A.	1.42
Assicurazioni Generali	G IM	20,691	81,512	96.8	449,432	1,164	17.2	1.07
Mapfre SA	MAP SM	7,009	17,908	95.8	56,892	853	10.8	0.94
AXA SA	CS FP	32,240	101,472	99.4	756,105	2,910	11.7	0.74
Aegon NV	AGN NA	9,614	42,389	N.A.	369,274	1,227	9.1	0.39
Aviva PLC	AV/ LN	12,600	43,654	100.2	387,506	-764	N.A.	0.91
Median		7,009	10,045	95.7	41,775	435	9.1	0.94
SAVA RE	POSR SV	73.9	249.9	80.8	634.1	15.1	4.9	0.45

Source: Bloomberg

SAVA RE 2012 (EUR 8 price)			SAVA RE +	2014		
P/E	P/B	P/GWP	P/E*	P/B	P/GWP	D/P
11.81	0.79	0.48	6.19	0.54	0.31	3.13

Newly issued shares included in the calculation. Adjusted estimated net profit (EUR 21m) included.

Source: ALTA Invest, Bloomberg



#### **Investment thesis**

What?

- Capital increase for EUR 55m in order to...
- ... acquire the rest of Zavarovalnica Maribor for EUR 65m.

Why Zav. Maribor?

- Because valuation of Zavarovalnica Maribor is reasonable and opportunity came up.
- To increase long term shareholder value (ROE > Cost of capital).
- To realize positive synergy effects of acquisition(EUR 6.5m after tax in 2014, EUR 8m in 2015 and EUR 9m per year after 2015).
- To become the second biggest insurance group in Slovenia and SEE region, which could increase interest of investors.
- · To unlock the value of existing stake in Zav. Maribor.

Why Sava Re?

- Reinsurance business is supposed to grow by 3-5% per year according to management.
- Significant growth potential is seen in SEE markets.
- Better profitability in SEE operations (from loss in previous years).
- Portfolios mostly cleaned so there will be less impairments and other negative effects.
- Management is focused on improving profitability.

Dilution?

- There will be an increase of shares (max 7.9m) and short term dilution effect.
- But the alternatives are worse in terms of shareholder value.
- There will be an preemptive right for current shareholders.

Valuation?

- Valuations are attractive after the merger and synergies.
- P/E is at only 6.2 given 2013 management guidance.
- Forward P/E is lower than peer's and lower than current Sava Re multiples.

Exit strategy?

- In 2014 Sava Re will initiate dividends.
- Higher share count and bigger free float should increase liquidity.
- Listing on second (international) stock exchange in 3 years time in case of successful capital raising.

Source: Alta

• Lower government stake and more international shareholder structure.

# Sava Re Group

Thank you for your attention



#### Disclaimer

#### **DISCLAIMER**

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